## **Exhibit C**

(Previously Filed as Exhibit 87 to the Decl. of Bryon Becker, Dkt. Nos. 591-7 & 603-2)

Document Provided Natively

Xandr Future of Advertising\_July 2020\_Full.pptx

Strategy Team General\(\text{Xandr Future of Advertising\_July 2020\_Full.pptx}\) Hurd, Doug-Imported Data

HIGHLY CONFIDENTIAL MSFT-LIT-000000137

**\***xandr

## Future of Advertising

**\***xandr

July 2020

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## **⇔**xandr Digital Display The display ad market is mature and declining Marketers are shifting budgets from display to video Few players capture bulk of display investment The US display ad market is expected to decline at a A growing portion of display ad budgets are expected to Facebook, Google, and Amazon account for a growing CAGR from 2020 to 2024 shift to video channels share of programmatic display ad spend Facebook, Google, and Amazon share of US US Gross Display Ad Spend (\$M)1 US Digital Ad Spend Share (%)2 Programmatic Display Ad Spend<sup>3</sup> 36% 38% Other Othe GOOG AMZN 2019 2021 2020 2021 2022 2023 2024 2023 2024 2020 2021 2022 Note: FB tech used primarily for FB O&O, while Google ad tech is used for display advertising on the broader internet ecosystem ■ Banner Display ■ Rich Media Display

■ Video

Google Marketing Platform offers suite of ad solutions with Google data and inventory

Xandr has strong display offerings given

\*xandr

Sources: 1. Magna, 2020 and

AppNexus' position as a historically display-first

converged/omnichannel capabilities increase value of display channel offerings

; 2. eMarketer, March 2020; 3. eMarketer, October 2019.

platform Proprietary data assets, O&O media, and

■ Sponsorships Display

Display market players are primarily full stack solutions with O&O inventory, differentiated data assets, and self-service tools that cater to both enterprise and small business advertisers

**Industry Players** 

facebook

Facebook Ads Manager offers self-service advertising tools with unique display ad

formats (e.g. Sponsored Photo, Carousel, Playable)
Facebook is expected to capture of total

US display revenue in 2020

Solutions with Google data data intermory
 Google Display Network supports prebuilt and responsive display ads
 Google is expected to capture of total US

display ad revenue in 20201